

COLE BLEASE GRAHAM, JR.

ADDRESS: Department of Political Science
University of South Carolina 803-777-3621; Fax: 803-777-8255
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EDUCATION: Ph.D. (Political Science), University of South Carolina, 1971
Dissertation: Budgetary Change in South Carolina, 1945-1970

M.G.A., Master in Governmental Administration (With Distinction),
University of Pennsylvania, Wharton Graduate Division, Fels Institute of Local
and State Government, 1965

M.A. (Social Sciences), Northwestern Louisiana State College, 1964

B.A. (Government), summa cum laude, Phi Beta Kappa, Wofford College, 1963

FIELDS: Public Administration and Public Management
Executive Leadership
Administrative Law and Regulation
American State-Local Government and Politics
Institutions
South Carolina Politics

ACADEMIC APPOINTMENTS:

Professor, Department of Government and International Studies, University of
South Carolina, 1994-1996; 2002- present; College of Criminal Justice, 1996-2002.

Associate Professor, Department of Government and International Studies,
University of South Carolina, 1976-1994.

Assistant Professor, Department of Government and International Studies,
University of South Carolina, 1971-1976.

MAJOR ADMINISTRATIVE APPOINTMENTS:

Dean, College of Criminal Justice, University of South Carolina, July 1996-June
2002; Interim Dean, College of Criminal Justice, May 1994-June 1996.

Interim Dean, College of Liberal Arts, University of South Carolina, July 1997-
June 1998 (while serving as Dean, College of Criminal Justice).

Associate Dean for Student Academic Affairs, College of Humanities and Social
Sciences, University of South Carolina, January 1991-May 1994.

MAJOR ADMINISTRATIVE APPOINTMENTS, Cont'd:

Vice Chair, Department of Government and International Studies, University of South Carolina, August 1988-December 1990.

Master of Public Administration (MPA) Program Director, Department of Government and International Studies, University of South Carolina: August 1970-August 1973; August 1977-December 1979; August 1981-August 1982.

I. RESEARCH AND PUBLICATIONS

Books Published:

Cole Blease Graham, Jr. and William V. Moore, South Carolina Government and Politics. Lincoln: University of Nebraska Press, 1994.

Cole Blease Graham, Jr. and Steven W. Hays, Managing the Public Organization. Washington: Congressional Quarterly Press, 1986. ----. Second Edition, 1993.

Steven W. Hays and Cole Blease Graham, Jr. eds., Handbook of Court Administration and Management. New York: Marcel-Dekker, Inc., 1993.

Book Length Manuscripts in Progress:

South Carolina Constitution: A Reference Guide. Greenwood Press, Reference Guides to State Constitutions of the United States Series, G. Alan Tarr, Series Editor. Draft Manuscript expected Fall 2004.

Book Chapters:

“South Carolina,” in Dale Krane, Platon N. Rigos, and Melvin Hill (Eds.), Home Rule in America: A Fifty-State Handbook. Washington, D. C.: Congressional Quarterly, Inc., 2001, pp. 375-382.

“Equal Employment Opportunity and Affirmative Action: Policies, Techniques, and Controversies,” in Steven W. Hays and Richard C. Kearney, Public Personnel Administration: Problems and Prospects, 2nd ed. Englewood Cliffs, New Jersey: Prentice-Hall, 1989: 177-193; (rev.) 3rd ed., Englewood Cliffs, New Jersey: Prentice-Hall, 1995, pp. 202-216.

“Reshaping the Courts: Traditions, Management Theories, Political Realities,” pp. 3-25; and “The American Bar Association’s Standards Relating to Court Organization: A General Review,” pp. 101-119, in Steven W. Hays and Cole Blease Graham, Jr., eds., Handbook of Court Administration and Management. New York: Marcel-Dekker, 1993.

Book Chapters, Cont'd:

“Management Functions and Public Administration--POSDCORB Revisited,” excerpt from CQ Press Book, Managing the Public Organization, Chapter 2 in J. S. Ott, A. C. Hyde, and Jay M. Shafritz (eds.), Public Management: The Essential Readings, Chicago: Nelson-Hall, 1991, 10-27.

“Partisan Change in South Carolina,” in Robert Swansbrough and David Brodsky (eds.), The South’s New Politics: Realignment and Dealignment. Columbia, S.C.: University of South Carolina Press, 1988: 158-174.

“Citizen Access and the Control of Administrative Discretion,” in D. H. Shumavon and H. K. Hibbeln (eds.), Administrative Discretion and the Implementation of Public Policy. New York: Praeger, 1986 (with Steven W. Hays): 211-232.

Articles In Refereed Journals:

“Between a Rock and a Hard Place: South Carolina’s Republican Presidential Primary,” Southern Cultures, Vol. 4, No. 1 (1998), pp. 43-51.

“South Carolina’s Evolving Constitution,” South Carolina Journal of Political Science, XXIV (1996): pp. 11-31.

“Legislative Change in South Carolina,” Southeastern Political Review, Vol. 22, No. 4 (December, 1994), (co-authored with William V. Moore).

“Ethics, Corruption, and South Carolina Legislators,” National Political Science Review, 4 (1994), (co-authored with William V. Moore): 149-162.

“Party-Based Voting in a Southern State Legislature,” American Politics Quarterly, (April, 1989), (co-authored with Kenny J. Whitby): 181-193.

“The Changing Role of the Administrative Law Judge,” Public Administration Quarterly, 9, 3 (Fall, 1985): 260-273.

“Science, Engineering, Technology and Southern Legislatures,” Southeastern Political Review, 13, 2 (Fall, 1985): 211-223.

“State Consultation Processes after Federal A-95 Overhaul,” State and Local Government Review, 17, 2 (Spring, 1985): 207-212.

Examples of Book Reviews:

Review Of Turned In Rhodes, Rep. 2000 in Journal of Southern Studies, 37 (No. 3, 2001), pp. 423-424.

Examples of Book Reviews, Cont'd:

Review of (K. Harold D. Harless and Edwin Brown Pascoe, eds.), Party Politics in the South, Vol. 19 (Fall & Winter, 1998), pp. 377-379.

Review of George C. Eads and Michael Fix, Relief or Reform? Reagan's Regulatory Dilemma (The Urban Institute Press: Washington, 1984) in The Social Science Journal, 23, 2 (April, 1986): 247-248.

Additional Professional Publications:

Books:

Charlie B. Tyer and Cole Blease Graham, Jr. eds., Local Government in South Carolina: The Governmental Landscape. Columbia, South Carolina: Bureau of Governmental Research and Service, 1984.

Cole Blease Graham, Jr. and Charlie B. Tyer, eds., Local Government in South Carolina: Problems and Perspectives. Columbia, South Carolina: Bureau of Governmental Research and Service, 1984

Other:

“Judicial Selection and Merit System,” Encyclopedia of Public Administration, April 2003, pp. 67-68.

“Discrimination,” pp. 694-696; and “Discrimination and Social Policy,” pp. 696-700; in Martin Sklar, general editor, Palmetto Encyclopedia of Public Administration, Columbia, SC: Encyclopedia of Public

“Agency Governance in South Carolina,” in L. F. Carter and D. S. Mann (eds.), Government in the Palmetto State, 2nd ed. (Columbia, South Carolina: Institute of Public Affairs, 1993: 122-137.

“The Evolving Executive in South Carolina,” in Charlie B. Tyer and S. Jane Massey (eds.), Politics and Policy in South Carolina, Columbia, South Carolina: Bureau of Governmental Research and Service, 1988: 167-183.

“South Carolina Counties,” in Charlie B. Tyer and Cole Blease Graham, Jr. (eds.), Local Government in South Carolina: The Governmental Landscape, Columbia, South Carolina: Bureau of Governmental Research and Service 1984: 51-73.

Other, Cont'd:

“The Role of the Governor in South Carolina,” in L. F. Carter and D. S. Mann (eds.), Government in the Palmetto State, Columbia, South Carolina: Bureau of Governmental Research and Service, 1983: 101-114.

Additional professional publications dealt with topics such as “Substate Regional Government” “Revenue Sharing and South Carolina,” “Allied Health Occupations Training Programs - A Survey and Analysis,” reapportionment and redistricting in South Carolina, South Carolina local governments, and public employee training.

Examples of Reports and Modules:

“Modernizing South Carolina State Government for the Twenty-First Century,” collaborated with the South Carolina State Reorganization Commission staff and others in the drafting of the report. September, 1991.

“Strategic Plan: Definition of the Agency’s Future,” prepared for South Carolina Social Services Department. Columbia (with Larry Winecoff and Jack Lyday), 1985.

Understanding South Carolina Government. An edited series of civics education modules on South Carolina Government: No. 1, “The Development and Organization of Municipal Government in South Carolina”; No. 2, “Municipal Services”; No. 3, “Intergovernmental Relations” (with C. B. Tyler, eds.), 1984.

“Oral Histories,” Fifty-four interview transcripts for the McNair Gubernatorial Papers Oral History Project, South Carolina Department of Archives and History, 1979-1982.

Field Research Associate, “Monitoring Community Development,” and “Monitoring Revenue Sharing,” Nine Field Reports prepared for Richard P. Nathan, Project Director, The Brookings Institution; Washington, D. C.; 1972-1981.

Recent Professional Participation: Convention Papers:

“A Stronger Voice at the Table: South Carolina’s Emerging Executive Budget”, Citadel Symposium on Southern Politics, March, 2000.

“Criminal Justice and Public Administration: Common Themes,” Academy of Criminal Justice Sciences, Albuquerque, 1998. (co-authored)

“Structural and Political Influences on Crime: An Examination of Rural Law Enforcement,” American Society of Criminology, Chicago, 1996. (co-authored)

“South Carolina Legislature: Old Habits, New Pressures,” American Political Science Association, San Francisco, 1996.

Recent Professional Participation: Convention Papers, Cont’d:

“Across the Great Divide: Examining Black-White Differences in Political Attitudes,” American Association of Public Opinion Research, June 1996, Salt Lake City. (co-authored)

“Republicans and Democrats, Christian Coalition Members and African-Americans: Comparing Party Activists in South Carolina,” Southern Political Science Association, 1995. (co-authored)

“Race, Region and Division in Opinions on Policy Issues,” South Atlantic Public Opinion Research Society, 1995. (co-authored)

“Hard Labor Creek Perspective Revisited,” Criminal Justice Education Conference, John Jay College/CUNY, 1995. (co-authored)

Recent Professional Activities:

Panel Chair and Discussant, “Public Policy and Social Capital,” Western Political Science Association, San Jose, California, 2000.

Committee Chair: 1997 V. O. Key Book Award, Southern Political Science Association

Panel Chair and Discussant, “States and Localities in a Changing Federal System,” American Political Science Association, 1997.

Chair: State-Local Government Section, 1994 Southern Political Science Association.

Editorial Activities: Manuscripts Reviewed:

Politics and Policy (formerly Southeastern Political Review) (former editorial board member)

Review of Public Personnel Administration (former editorial board member)

The Journal of Politics

American Review of Public Administration

Western Political Quarterly

Journal of Political Science

American Journal of Political Science

Publius

Jossey-Bass, Inc, Publishers

Congressional Quarterly Press

Description of External Funding Experience:

Currently I am involved in a departmental fundraising effort to support the West Forum, an initiative in civic engagement in the Department of Political Science.

While serving as dean of the College of Criminal Justice (1994-2002), the College’s \$500,000 goal for the University’s Bicentennial Campaign was met through a \$1.2 million gift for an endowed professorship. Additionally, another \$100,000 was raised to endow a scholarship. Also, the College of Criminal Justice had a multi-year \$1.4 million grant from the United States Department of State to coordinate training exchange with Moscow police commanders. Research project funding in the College of Criminal Justice expanded from one professor with a \$50,000 grant to five professors with \$600,000 in external funds, primarily from the National Institute of Justice and the Bureau of Justice Statistics.

The College of Liberal Arts completed a \$7.6 million (including pledges) campaign over four years from 1991-1994. I assisted the Dean and the development officer in fundraising. During my interim deanship in Liberal Arts, the most significant gifts were to support the Writing Center in the Department of English and the public lecture series in the Institute for Southern Studies.

Externally funded projects in which I had various roles, all during the 1970s, include a feasibility study for use of technology in the South Carolina legislature (National Science Foundation, State Science, Engineering, and Technology Project), Social Services Management Training Grants, and a grant from the South Carolina Appalachian Regional Council of Governments to develop leadership skills for elected local government officials.

II. TEACHING

Selected List of Courses Previously Taught:

A. UNDERGRADUATE

Southern Politics
American National Government
Introduction to Public Administration
Issues in South Carolina Government

Introduction to Politics
American State Government
American Local Government

B. GRADUATE

Problems in Public Administration
Local Government Administration
Public Personnel Administration
Public Administration Capstone

Administrative Law
American State Government
Public Financial Administration

III. SERVICE

Administrative Career Development:

Participant, "College Management Seminar: A Two-Week Workshop," Carnegie-Mellon University, Pittsburgh, 1998.

Selected Participant, New Dean's Seminar (Three Days), Council of Colleges of Arts and Sciences, College of William and Mary, Williamsburg, 1992.

Participant, Annual Meeting, American Council on Education, San Diego, 1992, and at Annual Panels, Council of Colleges of Arts and Sciences, San Diego, 1991; Tampa, 1992.

Examples of University Service:

Associate Editor, "Government and Law," South Carolina Encyclopedia Project of the South Carolina Council for the Humanities, current
University Bicentennial Commission
Sponsored Programs and Research, Conflict of Interest Committee
Bookstore Oversight and Contract Review Committee
Food Service Contract Evaluation Committee
Admissions Committee
University Faculty-Legislative Liaison Task Force
Martin Luther King, Jr., Commemoration Committee
University Historical Horseshoe Restoration Committee
Chair, Vice-Provost's Committee to Review the Institute of Public Affairs
Director/Women's Studies Search Committee
Graduate Dean Search Committee
Registrar Search Committee
Chair, Associate/Assistant Deans' Council
Chair, Provost's Committee on Disruptive Student Behavior
Student Government Committee on Advisement
Selection Committee, National Student Exchange
Advisory Committee, Institute of Public Affairs
Faculty Associate, Institute of Public Affairs
Faculty Associate, Bureau of Governmental Research and Service

Examples of Public Lectures, Presentations, Workshops

"Judicial Selection", Annual Training Session, South Carolina Appeals Court.

"Reforming the Constitution: Restructuring South Carolina Government, 1991-1994",
University of South Carolina Institute for Southern Studies.

"Cabinet Government in South Carolina", S. C. Senior Executive Institute.

Service Projects: Community Activities:

Background interview source for television, radio stations, and newspapers on current South Carolina politics and related political events, including, for example, Associated Press, Fox News Service, CNN, CBS Network, BBC radio and television, Canadian National Television, The New York Times, The Chicago Tribune, The Baltimore Sun, Wall Street Journal, The Christian Science Monitor, National Journal, Time Magazine, Newsweek Magazine, The Atlanta Constitution, The Raleigh News and Observer, The Charlotte Observer, The State, The Greenville News, The Charleston Post-Courier, The

Spartanburg Herald-Journal, The Florence Morning News, WIS-TV, WLTX-TV, WOLO-TV, WVOC Radio, National Public Radio, Lehrer News Hour, and South Carolina Educational TV and Radio.

Interviewer, host in eighty-eight half-hour productions for South Carolina Educational Television in association with the University of South Carolina College of Journalism. Programs were entitled Palmetto Report or University Forum.

Lecturer in a variety of training programs for state and local government agencies in South Carolina, including supervisory, management, for example, the in the South Carolina Corrections Academy, and executive training, for example, the South Carolina Executive Institute, National Council for International Visitors Committee of the Columbia Council for Internationals, as well as Speaker at service clubs, for chambers of commerce, and featured events.

Consultant to and Appointed Member of South Carolina Governor's Commission on Governmental Restructuring, 1992-1994.

Consultant to Governor's Management, Accountability, and Performance Commission, 2004.

Consultant to Columbia, South Carolina, City Manager, "Restructuring City Government, 2004